# Michael A. Johnson PMP

### Career Summary

PMP certified project controls professional with 14+ years of project and construction management experience. Looking for an opportunity to drive project success by using the skills acquired in the Oil & Gas and Electrical Utility industries. Have led efforts in:

- Cost analysis and forecasting
- Schedule creation, maintenance, and analysis
- Earned Value Management analysis
- Risk management and analysis

Adept at working with limited direction in stressful environments to solve project needs and create cohesive team environments.

## **Employment History**

#### NextDecade, LLC. January 2019 - Present

Sr. Project Planner/Scheduler, RGLNG Project, Houston, TX

- Develop master integrated schedule (MIS), including all owner and contractor activities needed prior to introduction of gas to the \$13 Billion facility. Create Basis of Schedule and develop level 1 schedules, summarizing the 13,000 scheduled activities, for management review and reporting.
- Interface with engineering, construction, regulatory, procurement, and other disciplines to verify activity status, update Primavera schedule, and provide analysis to project team.
- Identify project completion risks and assist in the identification of appropriate mitigation actions. Run Monte Carlo simulation, using Acumen Fuse, on the MIS
- Participate in EPC contract review and analysis during negotiation stage.
- Conduct and lead project schedule baseline analysis on contractor schedules.
- Monitor contractor schedules (including the EPC, dredging, water and sewer, and pipeline contractors) to identify schedule variances to ensure schedule adherence and compliance.
- Participate in hiring process of additional planners/schedulers.

#### EASi, LLC.

#### August 2017 - December 2019

#### Project Controls Analyst III, Gahanna, OH

- Developed, maintained, and analyzed project schedules using Primavera P6 for transmission and distribution projects for AEP (approximately 30 project schedules at a time) by defining activities, duration and relationship logic to implement project plan to represent key decisions and deliverables which took place during project execution.
- Interfaced with engineering, construction, planning, project management, regulatory, right of way, and other transmission partners to verify updated Primavera schedule, resource, and cost information.
- Conducted and led project schedule baseline review meetings with team members and ensured timely approval of the baseline.
- Ran regular project team meetings.
- Mentored and trained less experienced Project Controls Analysts and Project Controllers.
- Assisted the new project manager to understand duties and responsibilities of his/her position.

#### **ConocoPhillips**

#### June 2009 - June 2017

Project Controls Specialist, APLNG Project, Gladstone, Queensland, Australia *August 2014* – June 2017

- Member of APLNG Cost Performance team that won 2016 SPIRIT Award for cost tracking and forecasting on the \$11 Billion APLNG project.
- Facilitated the field generated risk mitigation and contingency planning process for the project. Coordinated with project management on monthly contingency management process and reported on contingency status.
- Evaluated, controlled, and input the cost impacts of changes or variations into project cost reports. Ensured proper review and approval of revisions to the project scope throughout project execution.
- Responsible for cost forecasting based on work in progress and earned value management (EVM).
- Lead the development of project control execution strategies at construction site.
- Provided inputs to the monthly project status report from construction field.

#### Schedule & Risk Analyst, APLNG Project, Brisbane, Queensland, Australia February 2012 – August 2014

- Maintained project risk register to ensure accuracy in mitigation efforts on the 350+ active risks.
- Created a risk schedule, from the overall 12,000 activity schedule, in preparation for the Monte Carlo simulation to facilitate Schedule Risk Analysis (SRA).
- Ensured accurate schedule and risk updates for the monthly report.
- Solicited full input and commitment from project discipline leads on the desired timing, duration, and sequencing of primary permits and compliance activity.
- Provided input to the baseline master schedule networks (all requested levels) using Primavera P6 planning software.
- Created a software tool through Microsoft Access to move activity codes from one user to another.
- Forecasted key milestone dates, based on EVM and project historical performance.
- Worked closely with cost estimating / cost control functions, to ensure fully integrated project control services to PMT.

#### Reporting Coordinator, APLNG Project, Houston, TX

- Developed the project monthly report and cost report formats used on the APLNG project.
- Served as the project specific SAP power-user, answering all SAP related questions for project team.
- Served as the primary party responsible for creating all requisitions for the project in SAP.
- Participated in identifying, implementing, and administering the project cost management tool (Skire).
- Assisted the Sr. Cost Analyst in developing monthly accrual and all other cost reporting functions.

#### Project Controls Analyst, CORE & Consent Decree Projects, Wood River, IL June 2009 - July 2010

- Sole cost and schedule reporting responsibility on the WRR Consent Decree project (\$270 million budget).
- Tracked and reported on financial progress and weekly manpower used on the Consent Decree project and two units of the CORE Revamps & Restarts project (a portion of the \$3.6 billion CORE project).
- ٠ Prepared in SAP material and service requests for services and materials used on project and tracked any changes made to contracts.
- Coordinated cost and scheduled reporting for the Fall and Spring turnaround (project work).

#### **Integrated Services Company (InServ)**

Project Controls Analyst, CORE & Consent Decree Projects, Wood River, IL

- Sole cost and schedule reporting responsibility on the WRR Consent Decree project.
- Tracked and reported on financial progress and weekly manpower used on the Consent Decree project and two units of the CORE Revamps & Restarts project.

#### March 2008 - June 2009

July 2010 - February 2012

• Prepared material and service requests for services and materials used on the project and tracked any changes made to the contracts.

#### Universal Personnel

#### February 2006 – March 2008

Project Cost Analyst for ConocoPhillips, Belle Chasse, LA

- Managed preparation of PMT Cost Control Procedures for use on all capital projects at Alliance Refinery.
- Tracked and reported on financial status, weekly manpower, and cost expended on a \$150 million Wet Gas Scrubber (WGS) project.

### Education

- 2005 Bachelors of Science Business Administration Finance, Brigham Young University Provo, UT.
- Certified as a Project Management Professional (certification #1366849) by PMI (Project Management Institute)

## Technical Skills

MS Office (Word, Excel, PowerPoint, Access), SAP, budgeting, forecasting, Earned Value Management (EVM), schedule analysis, cost tracking software, risk analysis, Milestone Professional, and Oracle Primavera (P6)

Languages English and Spanish

References Available upon request.